

Appendix 2

Directorate Variations - Operating Activity 2016/17

	£000	£000
<u>Adult Services</u>		
Learning Disability (LD) Services Direct care costs overspend due to increased cost of packages, activity & timing issue on savings delivery	2,345	
LD - Savings on LD Day Services Transformation	-433	
Planned use of reserves to meet LD Supported Living timing issue in savings delivery	-1,300	
Older People (OP) Services Direct care costs overspend due to increased cost of packages, activity & timing issue on savings delivery	4,000	
OP Staffing savings/reduced activity	-370	
OP - Planned use of reserves to meet Extra care and Home Care Improvement Project timing in savings delivery	-1,946	
OP - Provider services savings	-207	
OP - Safeguarding and Deprivation Of Liberty Safeguards pressures	1,034	
OP Planned use of reserves to meet DoLS pressures	-1,034	
OP Integrated Equipment Store Technical Accounting adjustments relating to capitalisation and stock	-612	
Early Future Fit savings	-200	
Physical Disability Services increased Home Care & Day care activity	151	
Finance and Business Support staff and running cost savings	-155	
Agreed support for County Enterprises business plan (within Community Services) to break even over 3 years	118	
Integrated Commissioning Unit agreed staffing costs from DASH	156	
Reserves to allow time for the full restructure implementation		
Planned Transfer from DASH reserves to support ICU Restructure	-156	
Underspend on Better Care Fund (BCF) of £177k and Well connected specific joint budgets ring fenced in reserves	-232	
Transfer of BCF & Well Connected underspend 2015.16 to specific reserve	232	
Strategic Initiatives spend by CCG's	200	
Use of Pooled Budget Risk reserve by CCG	-200	
Other areas	-188	
	<hr/>	1,203
<i>Transfer to DASH general reserve</i>		
Transfer from Adult Services general reserves to balance budget		-1,203
Contribution to (-) / from general balances		<hr/> 0 <hr/>

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<u>Public Health</u>		
Savings on staffing and running costs and restructure	-270	
Savings on contracts / recommissioning and efficiencies early than expected	-761	
Contribution to Corporate reserves for invest to save	300	
Savings on a number of PH initiatives such as obesity, living well, smoking cessation being lower than anticipated	-456	
Transfer to PHFRG reserve	1,116	
Contribution to (-) / from general balances		-71

	£000	£000
<u>Children, Families & Communities</u>		

LA (non-DSG) Budget Variations

Children's Social Care (CSC)	662	
Delayed achievement of Savings in Home To School Transport (HTST)	1,220	
PFI funded services (ICT and Bromsgrove)	332	
Education Services Grant - delayed/fewer academy conversions	-240	
Skills and Investment activities funded from reserve	173	
Youth Offending Service - early achievement of FF and transfer of reserves to OPCC	956	
Early Help Cost of Change	367	
Libraries and Learning	318	
Music Service	-174	
Other	128	
		3,742

DSG Variations

School Formula Allocation including allocations	1,874	
Funding allocations for 2, 3 & 4 year old places	-507	
High Needs school "top-up" funding for SEN	1,676	
Independent special school FE and AP places	228	
High Needs transitions carried forward	-2,224	
Portage Service	126	
Statutory & Historic Duties	-231	
Other	89	
		1,031
Balance of over spend transferred to DSG reserve	-1,031	
Transfer from Future Capital Investments Reserve	-367	
Transfer from other reserves	-1,829	
Music Service Reserve	174	
Directorate 2% Reserve		
Contribution from E&I Reserves	-435	
Contribution to (-) / from general balances		1,285

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Economy and Infrastructure

Waste Disposal	-3,830		
Eastham Bridge - Recovery Costs and RCCO to Capital Programme	1,270		
Scientific Services	580		
Network Control - Development Control and Streetworks	-540		
Transport Planning	370		
Routine Highway Maintenance	335		
Other	185		
		-1,630	0
Transfers to / from Reserves and Provisions			
Central Redundancy Reserve		-105	
Other		-95	
Directorate 2% Reserve		2,000	
Contribution to (-) / from general balances		170	0

£000 £000

Coach Directorate

Systems & Customer Access	1,295		
Commercial Team	-95		
Registration Service	-125		
Other	-115		
		960	

Financial Services & Whole Council

MRP	-345		
Favourable Variance on Capital Financing & Money Market Activity	-3,415		
Other	-60		
		-3,820	
Budget Variance - Transfers to / from Reserves			
Central Redundancy Reserve	-235		
County Council Elections top up for 2017 Elections	40		
Whole Council Reserve movement	601		
Councillor's Divisional Fund reserve	570		
Future Fit Transformation Reserve	490		
Other	10		
		1,476	
Contribution to (-) / from general balances		-1,384	0